

P6 Outturn Forecast - 2023/24 Revenue Budget Monitoring Forecast by Service							One Off / Adjustments									
Service	2023/24 Gross Budget	2023/24 Net Budget	2023/24 CP Forecast	Manual Adj	2023/24 Forecast Outturn Excluding one-off adjs	2023/24 Variance before Adj's	Transfers to Capital	Net Transfers to/(from) Reserves	Proposed C/Fwds	Variance After One-offs	Variance %	P5 Forecast	P4 Forecast	P3 Forecast	Assistant Director	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	%	£000	£000	£000		
DSG - School Formula Budgets	133,233	129,333	129,735		129,735	402	0	0	(402)	0	0.0%	0	0	0	Sarah Wilkins	
DSG - High Needs Pupils	75,227	74,692	82,836		82,836	8,144	0	0	(8,144)	0	0.0%	0	8144	0	Sarah Wilkins	
DSG - Early Years	37,326	3,098	3,098		3,098	0	0	0	0	0	0.0%	0	500	0	Sarah Wilkins	
DSG - Statutory Duties / Historic Commitments	3,333	614	614		614	0	0	0	0	0	0.0%	0	0	0	Sarah Wilkins	
DSG - Other School Grants	0	0	0		0	0	0	0	0	0	0.0%	0	0	0	Sarah Wilkins	
DSG - Dedicated Schools Grant	0	401	0		0	(401)	0	0	401	0	0.0%	0	0	0	Sarah Wilkins	
Total Dedicated Schools Grant (DSG)	249,119	208,138	216,283	0	216,283	8,145	0	0	(8,145)	0	0.0%	0	8,644	0		
WCF Contract	145,277	111,003	112,840		112,840	1,837	(608)	(1,229)	0	0	0.0%	0	0	0	Tina Russell	
Total WCF (Excl DSG)	145,277	111,003	112,840	0	112,840	1,837	(608)	(1,229)	0	0	0.0%	0	0	0		
Economy & Sustainability	3,032	1,424	1,019		1,019	(405)	(10)	362	0	(53)	-3.7%	(53)	-3	20	Gary Woodman	
Planning and Regulation	1,655	890	2,764		2,764	1,874	(53)	(1,269)	0	552	62.0%	536	473	473	Rachel Hill	
Major Projects	2,570	248	469		469	221	(215)	34	0	40	16.1%	12	10	23	Rachel Hill	
Passenger Transport Operations	17,766	11,254	11,216		11,216	(38)	0	(152)	0	(190)	-1.7%	(190)	-190	0	Paul Smith	
Business Management	871	13	13		13	0	0	0	0	0	0.0%	0	0	0	Paul Smith	
Infrastructure & Contracts	1,594	1,594	1,661		1,661	67	0	0	0	67	4.2%	67	24	24	Rachel Hill	
Waste Management	53,685	39,229	39,807		39,807	578	0	0	0	578	1.5%	627	627	627	Rachel Hill	
Network Management	3,979	(33)	369		369	402	(21)	(302)	0	79	-239.4%	79	84	84	Paul Smith	
Development Management	1,165	206	280		280	74	(3)	0	0	71	34.5%	71	42	0	Rachel Hill	
Highways Operations & PROW	11,350	11,328	11,939		11,939	611	(450)	(82)	0	79	0.7%	77	201	157	Paul Smith	
Road Lighting	5,983	5,919	5,455		5,455	(464)	(43)	0	0	(507)	-8.6%	(507)	-607	(741)	Paul Smith	
Total Economy & Infrastructure	103,650	72,072	74,992	0	74,992	2,920	(795)	(1,409)	0	716	1.0%	719	661	667		
COACH - Management	188	(170)	84		84	254	0	0	0	254	-149.4%	255	105	109	Andrew Spice	
Property Services	10,672	987	1,376		1,376	389	(38)	(326)	0	25	2.5%	25	238	238	Jonathan Fitzgerald-Guy	
Commercial Team	2,207	622	1,364		1,364	742	0	(148)	0	594	95.5%	593	681	681	Jonathan Fitzgerald-Guy	
Legal and Democratic Services	9,228	6,008	6,864		6,864	856	(6)	(795)	0	55	0.9%	23	-22	(22)	Hazel Best	
Technology	10,294	757	852		852	95	0	(130)	0	(35)	-4.6%	0	0	0	Sandra Taylor	
Transformation & Change	2,514	2,087	2,037		2,037	(50)	0	0	0	(50)	-2.4%	(55)	15	25	Jonathan Fitzgerald-Guy	
Total Commercial and Change	35,103	10,291	12,577	0	12,577	2,286	(44)	(1,399)	0	843	8.2%	841	1,017	1,031		

P6 Outturn Forecast - 2023/24 Revenue Budget Monitoring Forecast by Service							One Off / Adjustments								
Service	2023/24 Gross Budget	2023/24 Net Budget	2023/24 CP Forecast	Manual Adj	2023/24 Forecast Outturn Excluding one-off adjs	2023/24 Variance before Adj's	Transfers to Capital	Net Transfers to/(from) Reserves	Proposed C/Fwds	Variance After One-offs	Variance %	P5 Forecast	P4 Forecast	P3 Forecast	Assistant Director
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	%	£000	£000	£000	
Health & Safety	358	45	45		45	0	0	0	0	0	0.0%	22	31	13	Richard Taylor
HR Core Structure	5,316	454	596		596	142	0	(191)	0	(49)	-10.8%	(30)	-28	(8)	Richard Taylor
Content & Communications	1,178	345	337		337	(8)	0	0	0	(8)	-2.3%	(6)	-6	(6)	Richard Taylor
Financial Services	8,891	1,999	2,166		2,166	167	0	(167)	0	0	0.0%	0	0	0	Phil Rook
Chief Executive	379	379	398		398	19	0	0	0	19	5.0%	19	18	16	Paul Robinson
Total Chief Executive	16,122	3,222	3,542	0	3,542	320	0	(358)	0	(38)	-1.2%	5	15	15	
Adults Commissioning Unit	18,981	1,008	11,430		11,430	10,422	0	(10,142)	0	280	27.8%	292	188	173	Rebecca Wassell
Learning Disabilities	86,191	76,750	80,740		80,740	3,990	0	0	0	3,990	5.2%	5,017	5,248	5,378	Kerry McCrossan
Mental Health	31,894	23,284	23,604		23,604	320	0	0	0	320	1.4%	376	559	465	Kerry McCrossan
Older People	113,097	76,530	77,489		77,489	959	0	(103)	0	856	1.1%	2,761	2,641	1,757	Kerry McCrossan
Physical Disabilities	24,289	20,379	21,136		21,136	757	0	0	0	757	3.7%	1,390	1,335	1,320	Kerry McCrossan
Support Services	58	(561)	(260)		(260)	301	0	(238)	0	63	-11.2%	63	-86	(86)	Kerry McCrossan
Future Fit	1,433	(51,575)	(51,978)		(51,978)	(403)	0	0	0	(403)	0.8%	(4,003)	-4003	(403)	Kerry McCrossan
Total People - Adult Services	275,943	145,815	162,161	0	162,161	16,346	0	(10,483)	0	5,863	4.0%	5,896	5,882	8,604	

P6 Outturn Forecast - 2023/24 Revenue Budget Monitoring Forecast by Service							One Off / Adjustments								
Service	2023/24 Gross Budget	2023/24 Net Budget	2023/24 CP Forecast	Manual Adj	2023/24 Forecast Outturn Excluding one-off adjs	2023/24 Variance before Adj's	Transfers to Capital	Net Transfers to/(from) Reserves	Proposed C/Fwds	Variance After One-offs	Variance %	P5 Forecast	P4 Forecast	P3 Forecast	Assistant Director
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	%	£000	£000	£000	
Registration & Coroner	2,321	717	1,240		1,240	523	0	(462)	0	61	8.5%	60	59	54	Hannah Perrott
Strategic Libraries & Learning	11,660	4,307	5,080		5,080	773	0	(385)	0	388	9.0%	384	375	167	Hannah Perrott
Museums Service	837	715	716		716	1	0	(1)	0	0	0.0%	0	-1	(1)	Hannah Perrott
Severn Arts Music	0	0	0		0	0	0	0	0	0	0.0%	0	0	0	Hannah Perrott
Countryside Greenspace	2,255	308	273		273	(35)	0	0	0	(35)	-11.4%	0	26	0	Hannah Perrott
Community Leadership	160	148	398		398	250	0	(250)	0	0	0.0%	0	0	0	Hannah Perrott
Skills & Inv inc Learning Serv	6,681	347	4,788		4,788	4,441	0	(4,359)	0	82	23.6%	0	0	0	Hannah Perrott
SENDIASS	273	65	65		65	0	0	0	0	0	0.0%	0	0	0	Hannah Perrott
Chs Comm & Ptnership	451	357	506		506	149	0	(179)	0	(30)	-8.4%	(30)	-30	(30)	Hannah Perrott
Education Statutory	43	0	0		0	0	0	0	0	0	0.0%	0	0	0	Hannah Perrott
Historic Chs	11,292	(5)	100		100	105	0	(105)	0	0	0.0%	0	0	0	Hannah Perrott
Archives & Archaeology	3,756	1,576	1,682		1,682	106	0	(32)	0	74	4.7%	74	13	0	Hannah Perrott
Provider services	11,551	10,532	10,401		10,401	(131)	0	0	0	(131)	-1.2%	4	15	66	Hannah Perrott
Winter Pressures Grant	0	0	0		0	0	0	0	0	0	0.0%	0	0	0	Hannah Perrott
Adult Front Door	788	429	611		611	182	0	(47)	0	135	31.5%	135	135	30	Hannah Perrott
Here 2 Help	0	0	0		0	0	0	0	0	0	0.0%	0	0	0	Hannah Perrott
Children's S75	2,301	2,100	2,070		2,070	(30)	0	0	0	(30)	-1.4%	(30)	0	0	Hannah Perrott
Total People - Communities	54,369	21,596	27,930	0	27,930	6,334	0	(5,820)	0	514	2.4%	597	592	286	
Public Health Ring Fenced Grant	33,349	0	4,359		4,359	4,359	0	(4,359)	0	0	0.0%	0	0	0	Lisa McNally
Trading Standards	956	186	186		186	0	0	0	0	0	0.0%	0	0	0	Lisa McNally
Public Analyst	0	0	0		0	0	0	0	0	0	0.0%	0	0	0	Lisa McNally
Non PHRFG activities	2,583	0	1,052		1,052	1,052	0	(1,052)		0	0.0%	0	0	0	Lisa McNally
					0							0	0	0	
Total Public Health	36,888	186	5,597	0	5,597	5,411	0	(5,411)	0	0	0.0%	0	0	0	
Total : Services (Excl DSG)	667,352	364,185	399,639	0	399,639	35,454	(1,447)	(26,109)	0	7,898	2.2%	8,058	8,167	10,603	

P6 Outturn Forecast - 2023/24 Revenue Budget Monitoring Forecast by Service							One Off / Adjustments								
Service	2023/24 Gross Budget	2023/24 Net Budget	2023/24 CP Forecast	Manual Adj	2023/24 Forecast Outturn Excluding one-off adjs	2023/24 Variance before Adj's	Transfers to Capital	Net Transfers to/(from) Reserves	Proposed C/Fwds	Variance After One-offs	Variance %	P5 Forecast	P4 Forecast	P3 Forecast	Assistant Director
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	%	£000	£000	£000	
Pension Fund Backfunding Liabilities		0	0		0	0	0	0	0	0	0.0%	0	0	0	Phil Rook
MRP		17,854	17,854		17,854	0	0	0	0	0	0.0%	0	0	0	Phil Rook
Miscellaneous Whole Org. Services		770	770		770	0	0	0	0	0	0.0%	0	0	0	Phil Rook
New Homes Bonus Grant Income		(383)	(383)		(383)	0	0	0	0	0	0.0%	0	0	0	Phil Rook
COVID-19		0	0		0	0	0	0	0	0	0.0%	0	0	0	Phil Rook
Whole Organisation - Contingency		0	0		0	0	0	0	0	0	0.0%	0	0	0	Phil Rook
Organisation Review	0	(100)	(100)		(100)	0	0	0	0	0	0.0%	0	0	0	Phil Rook
Total Corporate items in Net Cost of Services	0	18,141	18,141	0	18,141	0	0	0	0	0	0.0%	0	0	0	
Financing Transactions (Borrowing and Investments)		18,222	16,722		16,722	(1,500)	0	0	0	(1,500)	-8.2%	(1,500)	-1500	(1,500)	Phil Rook
Other Operating Expenses		0	0		0	0	0	0	0	0	0.0%	0	0	0	Phil Rook
Contributions and Precepts		267	267		267	0	0	0	0	0	0.0%	0	0	0	Phil Rook
Capital Grants and Contributions		0	0		0	0	0	0	0	0	0.0%	0	0	0	Phil Rook
Other General Covid-19 Pressures		0	2,128		2,128	2,128	0	(2,128)	0	0	0.0%	0	0	0	Phil Rook
Total Corporate Items Below Net Cost of Services	0	18,489	19,117	0	19,117	628	0	(2,128)	0	(1,500)	-8.1%	(1,500)	(1,500)	(1,500)	
Total WCC Expenditure (Excl DSG)	667,352	400,815	436,897	0	436,897	36,082	(1,447)	(28,237)	0	6,398	1.6%	6,558	6,667	9,103	

P6 Outturn Forecast - 2023/24 Revenue Budget Monitoring Forecast by Service							One Off / Adjustments								
Service	2023/24 Gross Budget	2023/24 Net Budget	2023/24 CP Forecast	Manual Adj	2023/24 Forecast Outturn Excluding one-off adjs	2023/24 Variance before Adj's	Transfers to Capital	Net Transfers to/(from) Reserves	Proposed C/Fwds	Variance After One-offs	Variance %	P5 Forecast	P4 Forecast	P3 Forecast	Assistant Director
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	%	£000	£000	£000	
Worcestershire Children First															
WCF Resources	12,939	12,601	12,009		12,009	(592)	0	0	0	(592)	-4.7%	(581)	-581	(568)	Chris Bird
WCF Social Care	92,357	92,212	111,512		111,512	19,300	0	0	0	19,300	20.9%	18,464	16908	15,647	Adam Johnston / Emma Brittain
WCF All-Age Disability	13,020	12,494	12,939		12,939	445	0	0	0	445	3.6%	247	258	259	Mel Barnett
WCF Education, Early Years, Inclusion and Place Planning	6,523	5,511	5,436		5,436	(75)	0	0	0	(75)	-1.4%	95	94	94	Sarah Wilkins
WCF Home to School Transport	22,477	22,477	31,977		31,977	9,500	0	0	0	9,500	42.3%	6,000	6000	6,000	Tina Russell / Paul Smith
WCF Youth Offending Services	507	507	507		507	0	0	0	0	0	0.0%	0	0	0	Chris Bird
WCF Total	147,823	145,802	174,380	0	174,380	28,578	0	0	0	28,578	19.6%	24,225	22,679	21,432	
WCF and WCC Total Variance										34,976	6.7%	30,783	29,346	30,535	
FUNDING															
Council Tax	0	(317,337)	(318,075)	738	(317,337)	0	0	0	0	0	0.0%				Phil Rook
Collection Fund (Surplus) / Deficit	0	(851)	(851)		(851)	0	0	0	0	0	0.0%				Phil Rook
Net Use of Reserves	0	(5,521)	(5,521)	(9,000)	(14,521)	(9,000)	0	0	0	(9,000)	0.0%	(7,000)	(7,000)	(7,000)	Phil Rook
Business Rates Retention Scheme	0	(77,107)	(81,382)	175	(81,207)	(4,100)	0	0	0	(4,100)	0.0%	(4,100)	(4,100)	(4,100)	Phil Rook
Total - Funding		(400,816)	(405,829)	(8,087)	(413,916)	(13,100)	0	0	0	(13,100)	3.3%	(11,100)	(11,100)	(11,100)	
Total - Net Overall Position										21,876	5.5%	19,683	18,246	19,435	